• **Transparent**
  – Real Estate Acquisition Safeguards

• **Efficient**
  – Natural Disaster Response
  – Highway-Speed EZ Pass Lanes

• **Accountable**
  – Dashboard (performance measures, service levels, customer satisfaction)

• **Measured**
  – Improved Customer Service
    • DMV (wait time improvements, 8 year driver license)
    • DTC (arrival times, electronic route information)
  – Performance Measures
Transportation Trust Fund (TTF) 2011 Task Force Report

• Task Force Report
  – Explored revenue and capital cost assumptions for the TTF
  – TTF could not meet the unfunded demand for future projects
  – Recommendations included:
    • Increase existing revenue and find new sources of revenue
    • Shift costs of operations to the General Fund
  – TTF was headed for a crisis if DelDOT continued to do business as usual

• Path Forward – A New Way of Doing Business
  – Determine want vs. need
  – Delaware’s infrastructure is in good condition
  – Measured approach needed to evaluate all projects
  – Managing debt service, while maintaining a state of good repair
  – Work with Bond Bill Committee and other key stakeholders
DelDOT’s Budget Goals
A New Way of Doing Business

• Robust
  – Maintaining a robust capital plan that will create jobs, while meeting the growing transportation needs of the state

• Realistic
  – More closely aligning agency staff and financial resources with our capital program and operational needs

• Responsible
  – Managing the agency’s future indebtedness, while achieving savings in our borrowing costs
DelDOT’s Budget Goals
A New Way of Doing Business

• **Management of Core Infrastructure** (maintain state of good repair)
  
  Pavement and Rehabilitation
  – *Pavements* – 89% *Fair or better condition Statewide* (99.8% on Interstate)

  Bridge Maintenance & Preservation
  – *Bridges* – 94% in *Fair or better condition Statewide* (100% on Interstate)

  Vehicles, Equipment & Facilities
  – *Maintain vehicle and equipment to extend useful life.*
  – *(96.4% Good Condition, 88% within useful Life Cycle, 12%-15% average annual replacement)*

• **Prioritization Process for Capital Projects**
  
  – Investing tax dollars wisely
  – Creating a matrix to evaluate projects on:
    - Safety
    - Economic Development
    - Capacity/Congestion
    - Environmental Impact
    - Asset Preservation
    - Quality of Life
### TTF Revenue Sources

**Revenue Projections**

(In millions based on December DEFAC):

<table>
<thead>
<tr>
<th></th>
<th>FY 12</th>
<th>FY 13</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tolls (I-95, SR1)</td>
<td>$160.6</td>
<td>$162.6</td>
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<tr>
<td>DMV Fees (License, Registration, Titles)</td>
<td>$139.2</td>
<td>$143.3</td>
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<tr>
<td>Motor Fuel Tax</td>
<td>$113.2</td>
<td>$115.5</td>
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<tr>
<td>Transit</td>
<td>$17.7</td>
<td>$18.8</td>
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<tr>
<td><strong>Other</strong></td>
<td>$18.6</td>
<td>$19.1</td>
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<tr>
<td><strong>Total</strong></td>
<td>$449.3</td>
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**Projected Additional Revenues:**

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<thead>
<tr>
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<tbody>
<tr>
<td>Escheat</td>
<td>$40.0</td>
<td>$20.0</td>
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<tr>
<td>Bond Proceeds</td>
<td>$0</td>
<td>$30.0</td>
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</table>
FY13 Recommended Budget

Total Operating Budget: $346.4 million

- Personnel: $86.7 million (25%)
- Debt Service: $124.8 million (36%)
- Operations: $56.0 million (16%)
- Transit: $78.9 million (23%)
FY13 Recommended Budget

Total Capital Budget: $180.9 million

- Road Systems: $131.6 million (73%)
- Grants and Allocations: $17.4 million (9%)
- Transit Systems: $10.2 million (6%)
- Support Systems: $21.7 million (12%)
DelDOT’s State Capital Spend

In millions

<table>
<thead>
<tr>
<th>Year</th>
<th>Projected</th>
<th>Actual</th>
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<tbody>
<tr>
<td>FY07</td>
<td>282</td>
<td>184</td>
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<tr>
<td>FY08</td>
<td>287</td>
<td>221</td>
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<td>FY09</td>
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<td>FY12</td>
<td>366</td>
<td>210</td>
</tr>
<tr>
<td>FY13</td>
<td>180</td>
<td>180</td>
</tr>
</tbody>
</table>

*Anticipated
Capital Budget Challenges

- Emergency Situations/Weather events
- Federal Activity
- Agency Reform
- DTC Operations
  - Increase in Paratransit Service
  - Increase in Rail Service
- Community Transportation Fund (CTF)
- Municipal Street Aid
Capital Budget Highlights
(State and Federal Funding)

- I-95 & US 202
- SR1 & I-95 Interchange
- Elkton Road, Newark
- US 301 Maryland State Line to SR 1 (ROW)
- Washington Street, New Castle
- West Dover Connector (Design)
- Carter Road, Smyrna
- SR 1/SR 30 Grade Separation
- US 13, Seaford Intersection Improvements
- SR 26, Atlantic Avenue
- Safety Projects Statewide
- Bike/Ped paths Statewide
American Recovery & Reinvestment Act (ARRA) Projects Highlights

ARRA Funds Received
$140.9 million

- I-95 Newark Toll Plaza
- Dover Transit Center
- Buses, Sussex County
- Market Street Safety Project – Wilmington
- Centreville Streetscape/Traffic Calming
- Pavement Rehabilitation Projects Statewide - $36.7 million