Department of Transportation

Fiscal Year 2014
Bond Bill Presentation

February 25, 2013
Mission Statement

Excellence in Transportation
Every trip. Every mode. Every dollar. Everyone.
Mission Statement
Our Vision

- **Every Trip**
  - We strive to make every trip taken in Delaware safe, reliable and convenient for people and commerce.

- **Every Mode**
  - We provide safe choices for travelers in Delaware to access roads, rails, buses, airways, waterways, bike trails, and walking paths.

- **Every Dollar**
  - We seek the best value for every dollar spent for the benefit of all.

- **Everyone**
  - We engage and communicate with our customers and employees openly and respectfully as we deliver our services.
Mission Statement
Our Goals

- Minimize the number of fatalities and injuries on our system
- Build and maintain a nationally recognized system benefiting travelers and commerce
- Provide every traveler with access and choices to our transportation system
- Provide every customer with the best service possible
- Minimize the environmental impact of the state’s transportation system
- Achieve financial sustainability through accuracy, transparency and accountability
- Develop and maintain a place where talented and motivated employees love to work and can be national leaders in transportation
Accomplishments

- Secured AA+ and Aa2 Bond Rating
- Savings Achieved Through Re-Financing
- Completed Elkton Road project (Newark)
- Completed Market Street project (Wilmington)
- Completed SR 54 project (Fenwick)
- DMV Customer Service Enhancements
- Among the Top 10 Bicycle-Friendly States
Transportation Trust Fund
TTF Revenue Sources

FY14 Revenue Projections:

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>Amount (in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tolls (I-95, SR1)</td>
<td>$171.0</td>
</tr>
<tr>
<td>DMV Fees (License, Registration, Titles, Other)</td>
<td>$153.9</td>
</tr>
<tr>
<td>Motor Fuel Tax</td>
<td>$117.8</td>
</tr>
<tr>
<td>Transit</td>
<td>$19.4</td>
</tr>
<tr>
<td>Escheat</td>
<td>$33.0</td>
</tr>
<tr>
<td>Other Transportation Revenue</td>
<td>$17.7</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$512.8</strong></td>
</tr>
</tbody>
</table>

Forecast from December 2012 DEFAC
Uses of Funds: $512.8M

- DelDOT Operation: $146.5M
- New Capital Resources: $153.9M
- Debt Service: $112.3M
- DTC Operating: $100.1M
Capital Budget Overview
Uses of Capital Funds

FY14 Total Spend: $164M

- Road Systems: $94.5M (57%)
- Transit Systems: $12.4M (8%)
- Support Systems: $44.7M (27%)
- Grants and Allocations: $12.4M (8%)

Total Spending: $164M
State Capital Spend History

Projected
Actual
Dec. DEFAC

FY07: 282 (Projected), 184 (Actual)
FY08: 287 (Projected), 221 (Actual)
FY09: 268 (Projected), 224 (Actual)
FY10: 236 (Projected), 170 (Actual)
FY11: 219 (Projected), 128 (Actual)
FY12: 366 (Projected), 191 (Actual)
*FY13: 215 (Projected), 205 (Actual)
*FY14: 164 (Projected)

In millions

*Anticipated
Capital Budget Challenges

- Delayed Projects
- State of Good Repair Not Fully Funded
- Community Transportation Fund (CTF)
- Municipal Street Aid
- ADA Transition Plan Implementation
- Future Federal Funding?
New Way of Doing Business

- Maximizing State Dollars by Federalizing Projects
- Federal Mandates Under MAP -21
- Performance Management
- State of Good Repair/Asset Management
- Prioritization Process
Federalizing Projects

- Federalizing More Paving Projects
- Using Toll Credits
  - Toll Credits – Credits received for improvements/rehab dollars spent on toll roads.
  - Toll Credits can be used as the state’s 20% match on federally funded projects, resulting in the project being funded 100% federally.
  - Toll Credits can only be used once and are not renewed
  - $130M in Toll Credits
  - Projected to use $31.2M in Toll Credits in FY14
Performance Management (Federal Mandate – Map-21)

- Definition - On-going process of measuring and analyzing performance results in order to make policy, resource allocation and operational decisions that drive better future performance
Performance Management
(Federal Mandate – Map-21)

- Safety – Number of fatalities and fatality rate
- Project Delivery – Percentage of construction projects completed on time and on budget
- Asset Condition - Percentage of bridges and pavements in good/fair condition
- Congestion Management - Percentage of travel time reduction on selected corridors
**State of Good Repair/ Asset Management**
*(Federal Mandate – Map-21)*

- **Definition** – Existing physical assets are sustained for their useful service life through maintenance, preservation and replacement programs such that all major operations can occur without hindrance.

- **Identified Major Assets**
  - Bridges
  - Drainage
  - Equipment/Fleet
  - Facilities
  - IT Systems
  - Pavement
  - Signs
  - Traffic Systems
State of Good Repair/Asset Management (Federal Mandate – Map–21)

- Annualized Cost to Maintain Good ($169M)
- Cost to Bring to Good ($136M)
  - Over 3–5 Years
Prioritization Process

- Investing tax dollars wisely
- Creating a matrix to evaluate projects on:
  - Safety
  - Economic Development
  - Capacity/Congestion
  - Environmental Impact
  - Asset Preservation
  - Quality of Life
Update on Major Projects

- I-95 and SR 1 Interchange
- I-95 and US 202
- US 301
- West Dover Connector
- Carter Road
- SR 26
- Mid-County DMV Facility
Questions & Comments