TEAM DelDOT

• **Transparent**
  – Real Estate Acquisition Safeguards

• **Efficient**
  – Natural Disaster Response
  – Highway-Speed EZ Pass Lanes

• **Accountable**
  – Dashboard (performance measures, service levels, customer satisfaction)

• **Measured**
  – Improved Customer Service
    • DMV (wait time improvements, 8 year driver license)
    • DTC (arrival times, electronic route information)
  – Performance Measures
DelDOT’s Budget Goals
A New Way of Doing Business

• Robust
  – Maintaining a robust capital plan that will create jobs, while meeting the growing transportation needs of the state

• Realistic
  – More closely aligning agency staff and financial resources with our capital program and operational needs

• Responsible
  – Managing the agency’s future indebtedness, while achieving savings in our borrowing costs
FY13 Recommended Operating Budget

Total Operating Budget: $346.4 million

- Personnel: $86.7 million (25%)
- Transit: $78.9 million (23%)
- Operations: $56.0 million (16%)
- Debt Service: $124.8 million (36%)
## FY13 Operating Budget Comparison
(in Millions)

<table>
<thead>
<tr>
<th></th>
<th>FY12 Budget</th>
<th>FY13 REQUEST</th>
<th>FY13 RECOMMENDED</th>
<th>FY12 TO FY13 RECOMMENDED</th>
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<tbody>
<tr>
<td>OPERATING</td>
<td>55.2</td>
<td>56.9</td>
<td>56.0</td>
<td>0.8</td>
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<tr>
<td>PERSONNEL</td>
<td>86.6</td>
<td>87.0</td>
<td>86.7</td>
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<tr>
<td>DTC</td>
<td>77.5</td>
<td>79.8</td>
<td>78.9</td>
<td>1.4</td>
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<td>DEBT SERVICE</td>
<td>134.6</td>
<td>132.9</td>
<td>124.8</td>
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<td>TOTAL</td>
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<td>356.6</td>
<td>346.4</td>
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<td>Division</td>
<td>FY12 Base</td>
<td>FY13 Recommended</td>
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<tr>
<td>Office of the Secretary</td>
<td>$ 1.227</td>
<td>$ 1.227</td>
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<td>Finance</td>
<td>$ 3.388</td>
<td>$ 3.349</td>
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<td>Public Relations</td>
<td>$ 1.171</td>
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<td>Human Resources</td>
<td>$ 1.896</td>
<td>$ 1.849</td>
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<tr>
<td>Tech &amp; Support Services</td>
<td>$ 19.415</td>
<td>$ 19.286</td>
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<td>Planning</td>
<td>$ 6.325</td>
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<td>Maintenance &amp; Operations</td>
<td>$ 58.073</td>
<td>$ 57.740</td>
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<td>Transit Corporation</td>
<td>$ 77.515</td>
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<td>Debt Service</td>
<td>$134.647</td>
<td>$124.753</td>
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<td>Transportation Solutions</td>
<td>$ 15.072</td>
<td>$ 15.375</td>
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<td>Motor Vehicles</td>
<td>$ 35.245</td>
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<td><strong>TOTAL:</strong></td>
<td><strong>$353.980</strong></td>
<td><strong>$346.440</strong></td>
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• Highlights:
  – Maintains FY 2012 service levels
  – Strategic review and usage of staffing levels (with no FTE growth)
  – Realistic focus on debt service
  – Compliance with contractual requirements
  – Comprehensive budget request process
TTF Revenue Sources

- Revenue Projections

(In millions based on December DEFAC):

<table>
<thead>
<tr>
<th></th>
<th>FY 12</th>
<th>FY 13</th>
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<tr>
<td>Tolls (I-95, SR1)</td>
<td>$160.6</td>
<td>$162.6</td>
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<td>DMV Fees (License,</td>
<td>$139.2</td>
<td>$143.3</td>
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<td>Registration, Titles)</td>
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<td>Motor Fuel Tax</td>
<td>$113.2</td>
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<td>Transit</td>
<td>$17.7</td>
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<tr>
<td>Other</td>
<td>$18.6</td>
<td>$19.1</td>
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<td>Total</td>
<td>$449.3</td>
<td>$459.3</td>
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Projected Additional Revenues:
- Escheat               | $40.0   | $20.0   |
- Bond Proceeds         | $0      | $30.0   |
Operating Budget Challenges

- Energy Costs (Facility/Fuel)
- Emergency Situations/Weather events
- Agency Reform
- Federal Activity
- DTC Operations
  - Increase in Paratransit Service
  - Increase in Rail Service
Actual Ridership has increased by 3,261,872 trips (37%) since FY2003
Actual Cost has increased by $49,193,819 (80.3%) since FY2003
Actual Ridership has increased by 399,433 trips (70%) since FY2003
Actual Cost has increased by $27,739,892 (119.7%) since FY2003
Actual Ridership has increased by 2,426,999 trips (33%) since FY2003
Actual Cost has increased by $19,256,746 (60.9%) since FY2003
Actual Ridership has increased by 435,440 trips (60%) since FY2003
Actual Cost has increased by $2,197,181 (34.1%) since FY2003
DelDOT’s Budget Goals
A New Way of Doing Business

- **Management of Core Infrastructure** (maintain state of good repair)
  - Pavement and Rehabilitation
    - Pavements – 89% Fair or better condition Statewide (99.8% on Interstate)
  - Bridge Maintenance & Preservation
    - Bridges – 94% in Fair or better condition Statewide (100% on Interstate)
  - Vehicles, Equipment & Facilities
    - Maintain vehicle and equipment to extend useful life.
    - (96.4% Good Condition, 88% within useful Life Cycle, 12%-15% average annual replacement)

- **Prioritization Process for Capital Projects**
  - Investing tax dollars wisely
  - Creating a matrix to evaluate projects on:
    - Safety
    - Economic Development
    - Capacity/Congestion
    - Environmental Impact
    - Asset Preservation
    - Quality of Life
DelDOT’s State Capital Spend

![Bar chart showing projected and actual state capital spend from FY07 to FY12, with FY13 as anticipated spend.](chart.png)
Transportation Trust Fund (TTF) 2011 Task Force Report

• Task Force Report
  – Explored revenue and capital cost assumptions for the TTF
  – TTF could not meet the unfunded demand for future projects
  – Recommendations included:
    • Increase existing revenue and find new sources of revenue
    • Shift costs of operations to the General Fund
  – TTF was headed for a crisis if DelDOT continued to do business as usual

• Path Forward – A New Way of Doing Business
  – Determine want vs. need
  – Delaware’s infrastructure is in good condition
  – Measured approach needed to evaluate all projects
  – Managing debt service, while maintaining a state of good repair
  – Work with Bond Bill Committee and other key stakeholders
Example of Major Projects
(State and Federal Funding)

- I-95 & US 202
- SR1 & I-95 Interchange
- Elkton Road, Newark
- US 301 Maryland State Line to SR 1 (ROW)
- Washington Street, New Castle
- West Dover Connector (Design)
- Carter Road, Smyrna
- SR 1/SR 30 Grade Separation
- US 13, Seaford Intersection Improvements
- SR 26, Atlantic Avenue
- Safety Projects Statewide
- Bike/Ped paths Statewide
Questions/Comments